



2021 - 2025

MedOr Italian Foundation

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The Foundation

The **Med-Or Foundation** was created by leading aerospace, security and defence company Leonardo Spa in the spring of 2021. The Foundation seeks to promote cultural initiatives, research and education in science, with the goal to strengthen links, exchanges and international relations between Italy and countries in the Med-Or area, which spans the Mediterranean, the Sahel, the Horn of Africa and the Red Sea, as well as the Near and Far East, Latin America and the Indo-Pacific. Effective **January 1, 2025**, following a statutory amendment, it became the **Med-Or Italian Foundation**, with **Enel, Eni, Snam, Fincantieri, Poste Italiane, B.F., Assolavoro and Ferrovie dello Stato** joining as new ordinary members and **Terna, Cassa Depositi e Prestiti, MBDA Italia, Edison and TIM** joining as adherent members.



MISSION

Med-Or supports public diplomacy activities and the development of high-level education projects for students from the Broader Mediterranean region, creating tailor-made programs in collaboration with academic, industrial, and diplomatic institutions. The Foundation also engages in research activities on topics such as geopolitics, security and innovation, energy and technology, health, environment, and sustainability, producing strategic analyses in synergy with Italian and international think tanks and research institutes. Through workshops, conferences, and cultural initiatives, Med-Or further fosters dialogue among experts, institutions, and global leaders, strengthening Mediterranean identity and promoting regional cooperation. Finally, with the involvement of professionals with national and international experience, the Foundation offers courses and training programs, ensuring an integrated and innovative approach to the challenges of the Mediterranean.

About us

CHAIRMANSHIP AND MANAGEMENT



Marco Minniti, *Chairman*



Letizia Colucci, *Director General*

GOVERNANCE

The Foundation is composed by various organs, each with specific functions and skills: the **Board of Directors** with 17 members; the **Board of Auditors** with 3 members; the **Strategic Committee**; the **Supervisory Body** with 3 members; and the **Scientific Committee** with 39 members.

Moreover, the Foundation is enriched by an **International Board**, the body reflecting Med-Or's international projection. The International Board is composed by **34 leading figures** from the international political, diplomatic and academic spheres, coming from various countries in the Mediterranean and Euro-Atlantic areas such as: **Algeria, Bahrain, Burundi, Djibouti, Egypt, Ethiopia, France, Germany, Greece, India, Israel, Jordan, Kenya, Lebanon, Malta, Morocco, Mauritania, Niger, North Macedonia, Qatar, Saudi Arabia, Somalia, Spain, Switzerland, Tunisia, Turkey, UK, United Arab Emirates, USA, Zambia.**

Med-Or's Activities

1. Funded Projects

Med-Or actively participates in funded projects through grants and research programs, contributing to the development of initiatives in the fields of security, diplomacy, technological innovation, and strategic communication. These projects promote concrete solutions and a strategic vision to address the challenges of the Mediterranean.

2. Partnerships for Research and Higher Education Activities

Med-Or collaborates with various Mediterranean countries, institutional partners, research institutes, and national and international think tanks to promote research and higher education activities. This fosters innovation, knowledge exchange, and the development of specialized skills.

3. Research and Strategic Analysis Projects

Med-Or promotes research and strategic analysis projects, with a particular focus on the Wider Mediterranean. Through studies, reports, and publications, it provides insights and analytical tools useful for tackling global challenges with an innovative and multidisciplinary approach.

4. Workshops, Conferences and Seminars

Med-Or organizes workshops, conferences, and seminars on strategically relevant topics, fostering dialogue among experts, institutions, and national and international stakeholders.

5. Cultural Initiatives

Med-Or promotes cultural initiatives to enhance the heritage of the Mediterranean by organizing events, exhibitions, and programs that encourage intercultural dialogue. In collaboration with cultural institutions and artists, it contributes to the dissemination of culture and strengthens cooperation among countries in the region.

6. Med-Or Virtual Academy (MOVA)

The Med-Or Virtual Academy is the Foundation's educational platform, dedicated to promoting customized programs and courses in the fields of strategic communication, security, diplomacy, and new technologies, leveraging an international network of collaborations.

Funded Projects

In 2024, the Med-Or Foundation stood out as one of the winning entities of two important **calls for proposals**, reaffirming one of the key elements of its mission: the development of projects of great national and international relevance. These achievements demonstrate the high strategic value of the collaborations and initiatives promoted by the Foundation, as well as the importance of research activities conducted across multiple sectors and fields.

- ❖ Med-Or was among the winners of the **NATO Science for Peace and Security Programme** call for proposals with a project focused on the impact of climate change and natural disasters on the security of the Mediterranean region. This initiative was promoted in collaboration with the **Ministry of Foreign Affairs of Jordan** and with the scientific support of the **National Institute of Geophysics and Volcanology (INGV)**. The project, titled “Climate Change and Natural Hazards in the Euro-Mediterranean Region: Security Impacts and Crisis Management,” included the organization of an Advanced Research Workshop (ARW), which took place at the Foundation’s headquarters in November 2024 over three days of discussions. Structured across multiple in-depth panels, the event brought together approximately 50 speakers and participants from over 15 NATO and NATO Partner countries, as well as representatives from major international organizations, including the European Union, the African Union, and NATO.



- ❖ Med-Or, in collaboration with the **United Nations Institute for Training and Research (UNITAR)**, has launched a training and advisory program for the **Federal Government of Somalia (FGS)** in preparation for its membership in the United Nations Security Council (UNSC) for the 2025-2026 term. This international cooperation project, funded by the **Italian Ministry of Foreign Affairs and International Cooperation (MAECI)**, aims to train Somali diplomats and public officials, including those assigned to Somalia’s Permanent Mission to the UN Security Council in New York and those working within the diplomatic support unit in Mogadishu. The year-long

initiative includes intensive hybrid training courses and consulting and advisory activities on key topics such as crises, conflicts, and global issues regularly addressed by the Security Council, with a special focus on Africa, the Middle East, and other international emergencies. The project's objective is to equip the Somali delegation with the skills and expertise necessary to effectively navigate the challenges of its term at the United Nations Security Council.



Partnerships for Research and Higher Education Activities

I. International Partnerships

The Foundation has signed multiple **Memorandum of Understanding (MoU)** with **Mediterranean countries** and **institutional partners** to develop cultural initiatives and research and training projects:

- ❖ People's Democratic Republic of **Algeria**
- ❖ Ministry of Foreign Affairs and Expatriates of the Hashemite Kingdom of **Jordan**
- ❖ **Kurdistan Region** and **Republic of Iraq** Government
- ❖ Ministry of Foreign Affairs of **Lebanon**
- ❖ Ministry of Culture, Youth, Sports and Relations with Parliament of the Islamic Republic of **Mauritania**
- ❖ Ministry of Higher Education, Scientific Research and Innovation and Ministry of Youth, Culture and Communication of the Kingdom of **Morocco**
- ❖ Presidency of the Republic of **Niger**
- ❖ Ministry of Foreign Affairs of **Qatar**
- ❖ **Somalia** Federal Republic
- ❖ Ministry of Foreign Affairs of **Sudan**
- ❖ Ministry of Foreign Affairs of **Turkey**
- ❖ Ministry of Presidential Affairs of the **United Arab Emirates**
- ❖ Ministry of Planning and International Cooperation of **Yemen**

Med-Or has also signed **partnership agreements** with the following **research institutes, universities, and think tanks** from the **Broader Mediterranean region**:

- ❖ Anwar Gargash Diplomatic Academy, UAE (AGDA)
- ❖ Center for Strategic Research of the Ministry of Foreign Affairs of Turkey, Turkey (SAM)
- ❖ Council for Strategic and Defense Research, India (CSDR)
- ❖ Delphi Economic Forum, Greece (DEF)
- ❖ Diplomatic Academy of the Ministry of Foreign Affairs of Vietnam, Vietnam (DAV)
- ❖ Emirates Policy Center, UAE (EPC)
- ❖ European Center for Electoral Support (ECES)
- ❖ German Marshall Fund, USA (GMF)
- ❖ Institute for National Security Studies, Israel (INSS)
- ❖ International Institute for Iranian Studies, Saudi Arabia (Rasanah Institute)
- ❖ King Faisal Center for Research and Islamic Studies, Saudi Arabia (KFCRIS)
- ❖ King Saud University, Saudi Arabia (KSU)
- ❖ Mohammed VI Polytechnic University, Morocco
- ❖ Nasser Vocational Training Centre, Bahrain (NVTC)
- ❖ Odesa I. I. Mechnykov National University, Ukraine
- ❖ Sultan Moulay Slimane University, Morocco (USMS)
- ❖ The University of Jordan, Jordan
- ❖ United Nations Institute for Training and Research (UNITAR)
- ❖ Universitas Gadjah Mada, Indonesia
- ❖ University of Social Sciences and Humanities, Vietnam National University di Hanoi, Vietnam
- ❖ Wilson Center, USA

II. National Partnerships

The Foundation has signed numerous **partnership agreements** and **collaboration agreements** with the following **national universities, institutions, and research institutes**:

- ❖ Assemblea Parlamentare del Mediterraneo (PAM)
- ❖ Associazione Diplomatici
- ❖ Campus Bio Medico
- ❖ Confederazione Italiana Federazioni Autonome (CIFA)
- ❖ Conferenza dei Rettori delle Università Italiane (CRUI)
- ❖ Consiglio Nazionale delle Ricerche (CNR)
- ❖ Consorzio ICoN
- ❖ Dipartimento di Scienze Politiche dell'Università di Roma Tre
- ❖ Fondazione ENEA Tech e Biomedical
- ❖ Fondazione MAXXI
- ❖ IPE Business School
- ❖ IRCCS San Raffaele
- ❖ Istituto Italiano di Tecnologia (IIT)
- ❖ Istituto Nazionale di Geofisica e Vulcanologia (INGV)
- ❖ Istituto Agronomico Mediterraneo di Bari (CIHEAM)
- ❖ Istituto internazionale Scienze Mediche Antropologiche e Sociali (IISMAS)
- ❖ Leonardo Cyber & Security Academy
- ❖ Luiss Guido Carli
- ❖ Luiss School of Government
- ❖ Ministero dell'Università e della Ricerca (MUR)
- ❖ Società Italiana per l'Organizzazione Internazionale (SIOI)
- ❖ Università Cattolica del Sacro Cuore
- ❖ Università degli Studi della Tuscia
- ❖ Università degli Studi di Roma Tre
- ❖ Università degli Studi di Roma Tor Vergata
- ❖ Università degli Studi di Siena
- ❖ Università degli Studi di Napoli Federico II
- ❖ Università degli Studi di Genova
- ❖ Università degli Studi Internazionali di Roma
- ❖ Università degli Studi di Foggia
- ❖ Università di Napoli L'Orientale

III. Higher Education

The Foundation promotes advanced training initiatives, education programs, and research projects. Since 2021, scholarships for education have been awarded to students from various countries across the Mediterranean and Africa. In the field of higher education, Med-Or has supported a variety of training programs by funding scholarships for **Master's degree courses, Master's programs and specialized courses, and PhD programs and postdoctoral research fellowships.**



The scholarships funded by Med-Or have been awarded to students of various nationalities from **over 29 countries and territories**, including Algeria, Benin, Chad, Egypt, Ethiopia, Germany, India, Indonesia, Iraq, Israel, Jordan, Kurdistan Region, Lebanon, Malaysia, Morocco, Pakistan, Palestinian National Authority, French Polynesia, Qatar, Rwanda, Somalia, Tigray Region, Tunisia, Turkey, Ukraine, United Kingdom, United States, United Arab Emirates, and Vietnam.



Research and Strategic Analysis Projects

Since 2021, the Foundation has developed various **research and strategic analysis projects** to foster a deeper understanding of global dynamics:

- ❖ **Special research and predictive analysis projects with the Italian Presidency of the Council of Ministers and the Directorate-General for Public and Cultural Diplomacy of the Italian Ministry of Foreign Affairs and International Cooperation.**
- ❖ **“The War in Ukraine and the Mediterranean Nexus”**, a study on the strategic, economic, security and foreign politics ramifications of the Ukrainian War. The study was discussed during a seminar organized in collaboration with the German Marshall Fund, the Compagnia di San Paolo, the Policy Center for the New South, and the Alexander Philon Fund for the Transatlantic Partnership, during the 23rd edition of the Mediterranean Strategy Group.
- ❖ **“Prospect for Saudi-Iran Relations. Implications for the Region and the International System”**, a study on Saudi-Iranian relations, concluded with a seminar held in collaboration with the International Institute for Iranian Studies.
- ❖ **“Research on Cooperation between the UAE and Italy/EU”**, a study on political, economic, and cultural relations between Italy and the UAE, Europe and the Gulf, with a focus on energy, space, connectivity, defense, and food security. The main results were discussed in Rome during the seminar “New Horizons for Cooperation between Italy and the UAE”, attended by Italian and Emirati experts from academia, industry, finance, and diplomacy. The key insights were summarized in the document **“A new beginning in the Italy - UAE relations”**, which was sent to the President of the Italian Republic, the Government, and the UAE Presidency. The project concluded with the seminar “Strengthening Italy-UAE Cooperation”, which explored Italy-UAE relations in connection with Africa, energy transition, and future prospects.
- ❖ **“Digital Geopolitics”**, a research project developed in collaboration with the Center for International and Strategic Studies (CISS) of Luiss Guido Carli University, within the framework of the call for proposals “Geopolitics and Technology. New paradigms of development: challenges, security and democracy”, published by the Fondazione Compagnia di San Paolo. The project produced 11 research papers, authored by Italian and international experts, on international relations and the emergence of new technologies shaping digital politics. The findings and potential future scenarios were presented at a conference at Luiss Guido Carli in Rome.

MED-OR REPORTS

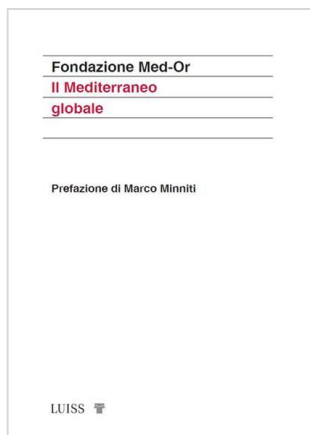
“The Silent Enemy: Presence and Evolution of the Jihadist Threat in the Broader Mediterranean”, the first Special Report by Med-Or, authored by Andrea Manciuilli, Med-Or’s Director of Institutional Relations. The report analyzes the current state of threats linked to terrorism and jihadist radicalism within the geopolitical and geographical space of the Broader Mediterranean. It was presented on October 5, 2023, at Luiss Guido Carli University in Rome.



“The Red Sea and the Gulf of Aden: Dynamics, Key Risks, and Considerations for Italy”, the second Special Report by Med-Or, authored by Umberto Tavalato, Med-Or’s Director of the Special Projects Unit. The report provides a detailed analysis of the situation in the Red Sea and the Gulf of Aden, as well as the broader context of the Horn of Africa. It was presented on March 27, 2024, at the Med-Or headquarters during a workshop on “The Crisis in the Red Sea and its Implications for Italy.”

“Geopolitics, Economy, and Security in the Broader Mediterranean” - Med-Or Year Book 2023. The annual report by Med-Or is a collection of analyses focused on the main events and developments that took place throughout 2022 in various countries of the Broader Mediterranean region.





“The Global Mediterranean” - Med-Or Year Book 2024.

The second annual report by Med-Or, produced in collaboration with Luiss University Press, analyzes the main events and developments that took place throughout 2023 in the countries of the Broader Mediterranean region.

“Climate Change and Security: A Global Challenge” - the first report by Med-Or dedicated to climate change and its impact on security. It provides an in-depth analysis of the effects of climate change in economic, political, and geopolitical contexts, with a particular focus on the Mediterranean region.




“South Africa, the G20 and Trump” - the second report by Med-Or dedicated to South Africa, which is leading the G20 this year. The report outlines the reasons why 2025 marks a pivotal moment for Europe-South Africa relations. South Africa serves not only as a gateway to Africa, but also as a bridge to the Global South, offering valuable opportunities for future cooperation, including potential bilateral initiatives with Italy.

Workshops, Conferences and Seminars




2025

- ❖ **Workshop “Towards the G20 in South Africa - Africa’s Major Challenges in Energy, Climate Change, and Development Potential”**, featuring Jakkie Cilliers, Founder of the Institute for Security Studies (ISS) Africa and Head of the African Futures and Innovation (AFI) Programme. The event explored the key challenges that the African continent will face in the near future, with a particular focus on energy, climate change, and economic development.
- ❖ **Presentation of Med-Or’s Special Report “Climate Change and Security: A Global Challenge”**. The report was presented during the workshop “Climate Change, Geopolitics, and Security: Challenges and Perspectives for Italy”, with the participation of Giampaolo Cutillo, Director for Global Issues at the Directorate General for Globalization and Global Affairs of the Italian Ministry of Foreign Affairs and International Cooperation (MAECI); Carlo Doglioni, Professor of Geodynamics at Sapienza University of Rome and Vice President of the National Academy of the Lincei; Sandro Carniel, Research Director at the National Research Council (CNR) - Institute of Polar Sciences; Raffaella Luglini, Chief Sustainability Officer at Leonardo; Giulia Genuardi, Managing Director of Enel Foundation; and Cecilia Gatti, Executive Director of Institutional Affairs at SNAM.
- ❖ **Workshop “AI and Supercomputing in Support of Economic Intelligence”**. The event explored the opportunities presented by AI and HPC in the context of economic and geopolitical intelligence, particularly within the strategic environments of the Indo-Pacific and Latin America. The workshop featured contributions from Emilio Billi, Professor at San José State University (California) and internationally recognized AI expert; Andrea Bairati, President of the Italian Association for Industrial Research (AIRI); and Stefano Ciurli, Head of Global Services at Enel.



- ❖ **Event “Afghanistan. Sharia. Women. An Extraordinary Testimony”**, promoted by the Med-Or Italian Foundation in collaboration with the LUISS School of Government. The event opened with welcoming remarks from Professor Gaetano Quagliariello, Dean of the LUISS School of Government. This was followed by addresses from Marco Minniti, Chairman of the Med-Or Italian Foundation, by lawyer Federica Mondani, advisor to the Minister of Defense, and Maria Bashir, the first woman to serve as Provincial Chief Prosecutor in Afghanistan. 
- ❖ **Workshop “Syria Forward: Building Foundations to Address the Political, Security, Economic and Social Challenges”**, organized in collaboration with the Global Institute for Strategic Research. The event brought together international experts, analysts, and institutional representatives to examine the complex challenges facing the new Syrian administration at a critical juncture for the country’s future. After years of civil war and authoritarian rule, Syria is a nation in ruins: devastated infrastructure, a collapsing economy, and a deeply fractured social fabric. 
- ❖ **Workshop “Kenya’s Renewable Energy and Green Industrialization Opportunities”**. The event welcomed a high-level delegation from the Kenyan government, including Ali Mohamed, President William Ruto’s Special Envoy for Climate Change; Alex Wachira, Principal Secretary, State Department for Energy at the Ministry of Energy and Petroleum; and Juma Mukhwana, Principal Secretary, the State Department for Industry at the Ministry of Investments, Trade, and Industry. 

2024

- ❖ **Interview with the President of the Federal Republic of Somalia, Hassan Sheikh Mohamud, conducted by Maurizio Molinari, Editor in Chief of La Repubblica.** The event analyzed the main challenges facing Somalia, key international policy issues, and the Horn of Africa region, as well as topics discussed during the Italy-Africa Conference, held in Rome on January 28-29, 2024. 
- ❖ **Presentation of Med-Or's second Special Report, "The Red Sea and the Gulf of Aden: Dynamics, Key Risks, and Strategic Considerations",** authored by Umberto Tavalato, Med-Or's Director of the Special Projects Unit. The report was presented during the workshop "The Crisis in the Red Sea and the Implications for Italy," featuring EU Special Representative for the Gulf Region, Luigi Di Maio, Executive Director of the World Peace Foundation at the Fletcher School of Law and Diplomacy, Alex De Waal, and Chatham House researcher, Farea Al-Muslimi.
- ❖ **Event "Italy, Europe, NATO, and the Future of the Mediterranean",** held at the Center for Advanced Defense Studies (CASD), with the participation of Italy's Permanent Representative to NATO, Marco Peronaci, U.S. Ambassador to Italy, Jack Markell, Chief of Defense Staff, Giuseppe Cavo Dragone, and the Italian Minister of Defense, Guido Crosetto. 
- ❖ **2nd edition of the seminar "Italy-France: Crossed Gazes on the Mediterranean",** organized in collaboration with Limes and La Vigie at the Palais Bourbon in Paris, with the participation of Italian and French experts on geopolitics and security.
- ❖ **Presentation of the Luiss Master in "Mediterranean Cooperation and Security",** promoted in collaboration with the Luiss School of Government, attended by the Italian Minister of University and Research, Anna Maria Bernini, the Dean of the Luiss School of Government, Giovanni Orsina, and the journalist of La7 and Radio24, David Parenzo. 



- ❖ **Workshop “Connectivity for the Wider Mediterranean”**, organized by the Med-Or Foundation in collaboration with the Compagnia di San Paolo Foundation, the NATO Public Diplomacy Division, and the Alexander Philon Fund for the Transatlantic Partnership, as part of the 24th edition of the Mediterranean Strategy Group (MSG) of the German Marshall Fund.
- ❖ **Event “Higher Education, Research and Innovation Collaboration between Morocco and Italy”**, promoted by Med-Or together with the Italian Ministry of University and Research, the Moroccan Ministry of Higher Education, Scientific Research, and Innovation, Mohammed VI Polytechnic University, and the Italian Embassy in Rabat. The initiative was attended by the Italian Minister of University and Research, Anna Maria Bernini, the Moroccan Minister of Higher Education, Scientific Research, and Innovation, Abdellatif Miraoui, and the Italian Ambassador to Rabat, Armando Barucco.
- ❖ **Seminar “Objective Libya”**, focused on analyzing the situation in Libya and the complex geopolitical dynamics of the Mediterranean, featuring Mohamed Takala, President of Libya’s High Council of State. During the seminar, Takala provided a comprehensive overview of Libya’s political, economic, social, and security landscape.
 
- ❖ **Event “A Look over the World: the Sistema Italia, the Mediterranean, Africa: the Mattei Plan”**, organized as part of the fourth edition of the Med-Or Day, featuring Leonardo CEO, Roberto Cingolani, and Fincantieri CEO, Pierroberto Folgiero. The event ended with remarks by Alfredo Mantovano, Undersecretary of State to the Presidency of the Council of Ministers and Delegate Authority for National Security, interviewed by TG1 Director, Gian Marco Chiocci.
 
- ❖ **Event “Middle East: One Year Later”**, dedicated to analyzing future prospects for the region, one year after the Hamas attacks on October 7, 2023. The event, moderated by Monica Maggioni, featured Ebtesam Al-Ketbi, Founder and President of the Emirates Policy Center, and David Meidan, former senior official of Israeli intelligence.
 

- ❖ **Workshop “Indo-Mediterranean. Italy and India, a special relationship”**, organized in collaboration with the Council for Strategic and Defense Research (CSDR) in New Delhi. The event followed the signing of an MoU between Med-Or and CSDR in 2023 and provided an important opportunity for dialogue on key issues in the Indo-Mediterranean region. The main topics included maritime security and cooperation between the Italian and Indian navies, the IMEC corridor project, potential Italy-India cooperation in defense and security, and strengthening collaboration in strategic sectors such as new technologies, scientific research, and space.
- ❖ **Initiative “Winter School in Cyber Security”**, organized with the Leonardo Cyber Security Training Center in Genoa, in collaboration with the Italian Embassy in Amman, the Italian Consulate General in Erbil, and the Honorary Consulate of Italy in Odessa. The initiative featured an intensive hybrid training course attended by selected students from Jordan, the Kurdistan Autonomous Region, and Ukraine. The program included an online module introducing cybersecurity and best practices, followed by an in-person module in Genoa at the Leonardo Cyber Security Center, focusing on core cybersecurity competencies, network security, and system protection.



2023

- ❖ **Conference “Italy, Somalia. A Special Relationship”**, with the participation of the President of the Federal Republic of Somalia, Hassan Sheikh Mohamud, and Italian Ministers Antonio Tajani, Matteo Piantedosi, and Guido Crosetto. The conference followed the Memorandum of Understanding signed in 2021 between Med-Or and the Ministry of Foreign Affairs of Somalia for the implementation of cultural and educational initiatives.
 
- ❖ **1st edition of the seminar “Italy-France: Crossed Gazes on the Mediterranean”**, organized in collaboration with Limes and La Vigie at the Med-Or Foundation headquarters. The event featured Italian and French experts in geopolitics and security.
- ❖ **First meeting of Med-Or International Board**, the body that reflects the Foundation’s international projection, composed of leading figures from the political, diplomatic, and academic world from several countries of the Mediterranean and Euro-Atlantic area.
 
- ❖ **Event “Mediterranean: Women Shaping the Future”**, featuring the President of the Emirates Policy Center, Ebtesam Al-Ketbi, former Minister of Culture of the Hashemite Kingdom of Jordan, Alia Hatoug-Bouran, the Political Advisor to the President of Zambia, Mayamba Cindy Mwanawasa, former Minister of Defense of North Macedonia, Radmila Šekerinska, and the Director of the Royal Archives of the Kingdom of Morocco, Bahija Simou.
 
- ❖ **Panel discussion “Italy, Europe, and the Mediterranean: Towards a New Vision of the National Interest”**, featuring Leonardo’s CEO, Roberto Cingolani, and Fincantieri’s CEO, Pierroberto Folgiero, introduced by Med-Or Chairman Marco Minniti and Italian Minister Guido Crosetto, as part of the **third edition of the Med-Or Day**.
 

- ❖ **Workshop “Prospects for Saudi-Iran Relations. Implications for the Region and the International System”**, an in-depth session on Saudi-Iranian relations, organized in collaboration with the International Institute for Iranian Studies of Saudi Arabia - Rasanah Institute.
- ❖ **Presentation of Med-Or’s first Special Report, “The Silent Enemy”**, authored by Med-Or’s Director of Institutional Relations, Andrea Manciuilli. The event, held at Luiss Guido Carli University in Rome, featured the participation of Undersecretary to the Presidency of the Council of Ministers and Delegate Authority for National Security, Alfredo Mantovano, Copasir President, Lorenzo Guerini, Arabist and terrorism expert, Gilles Kepel, and Luiss Dean, Andrea Principe. 
- ❖ **Workshop “The Role of Iran in the Global Balance”**, with the participation of the Italian Ambassador to the Islamic Republic of Iran, Giuseppe Perrone. The event explored Iran’s role on the international stage, particularly its foreign policy orientation. It also provided a broader overview of Middle Eastern conflicts, focusing on Iran’s influence in regional and global dynamics.
- ❖ **Panel discussion “Gulf Approaches and Priorities to Mediation and Conflict Resolution”**, organized by the Med-Or Foundation with the participation of the EU Special Representative for the Gulf, Luigi Di Maio, the Director of the Center for Strategic Studies at the Prince Saud Al Faisal Institute for Diplomatic Studies, Mansour Almarzoqi, the Deputy Director-General of the Anwar Gargash Diplomatic Academy of the UAE, Mohammed Ibrahim Al Dhaheri, and Head of the Arabian Peninsula and Iraq Division of the European External Action Service, Anna-Maria Panagiotakopoulou. 
- ❖ **Webinar “Transatlantic Cooperation on the Chronic Threat of Extremism in the Broader Mediterranean”**, organized by Med-Or in collaboration with the Middle East Institute to discuss Andrea Manciuilli’s Special Report, “The Silent Enemy: Presence and Evolution of the Jihadist Threat in the Broader Mediterranean”.

2022

- ❖ **Panel discussion “The Middle East in the New Geopolitical Disorder”,** promoted by the Med-Or Foundation in collaboration with the Atlantic Council in Washington.
- ❖ **Panel discussion “Italy and France in the Broader Mediterranean”,** organized by Med-Or, the French Embassy in Italy, and Formiche. During the event, Gilles Kepel’s book “Il ritorno del Profeta. Perché il destino dell’Occidente si decide in Medio Oriente” was discussed.
- ❖ **Conference “Ukraine and the Mediterranean: Is There a Common Thread?”,** dedicated to analyzing the effects of the war in Ukraine on the Mediterranean region. The event took place as part of the **second edition of the Med-Or Day** and featured the participation of Italian Ministers Luigi Di Maio and Lorenzo Guerini, as well as Repubblica’s Editor-in-Chief, Maurizio Molinari.
- ❖ **Presentation of the book “Il Mediterraneo e l’Italia. Dal mare nostrum alla centralità comprimaria”** by Egidio Ivetic, Professor of Eastern European History at the University of Padua. The event featured the participation of the Chief of the Defense Staff, Giuseppe Cavo Dragone, and was moderated by Alessandro Giuli.
- ❖ **Conference “Italy, Niger. Europe, Africa. Two Continents. One Destiny”,** with the participation of the President of the Republic of Niger, Mohamed Bazoum, and Italian Ministers Guido Crosetto, Matteo Piantedosi, and Anna Maria Bernini. The conference followed the Memorandum of Understanding signed between Med-Or and the Presidency of the Republic of Niger for the promotion of cultural and educational initiatives.



2021

- ❖ **First edition of the Med-Or Day**, the inaugural event of the Med-Or Foundation, which opened the doors of its headquarters in Rome to meet Italian and international stakeholders. Following the opening speech by Med-Or Chairman Marco Minniti, the inaugural ribbon-cutting ceremony took place alongside Leonardo's management, in the presence of Italian Ministers Luigi Di Maio, Luciana Lamorgese, Lorenzo Guerini, Mara Carfagna, and Andrea Orlando, as well as the Undersecretary to the Presidency of the Council of Ministers and Delegate Authority for National Security, Franco Gabrielli, and the President of the Lazio Region, Nicola Zingaretti.
 
- ❖ **Award ceremony for the first scholarships financed by Med-Or** as part of a project in collaboration with Luiss Guido Carli and Mohammed VI Polytechnic University. The event took place in the presence of Italian Minister Luigi Di Maio, the Ambassador of the Kingdom of Morocco, Youssef Balla, and the management of Luiss Guido Carli.
 
- ❖ **Ceremony for the donation of fifty oxygen concentrators to the Republic of Niger** provided by Med-Or and Leonardo. The ceremony, held at the Foundation's headquarters in Rome, was attended by Med-Or's Chairman, Marco Minniti, Med-Or's Director General, Letizia Colucci, Niger's Minister of State at the Presidency of the Republic, Rhissa Ag Boula, Presidential Advisor, Salim Mokaddem, and Leonardo's CEO.
 
- ❖ **Memorandum of Understanding Signing Ceremony** between Med-Or Chairman, Marco Minniti, and the **Minister of Foreign Affairs of Somalia**, Abdisaid Muse Ali. The ceremony was attended by Italian Minister Luigi Di Maio and the Somali Minister of Education, Abdullahi Abukar Haji.
 

Cultural Initiatives

Since 2021, the Med-Or Foundation has launched several cultural initiatives aimed at promoting intercultural dialogue, enhancing artistic heritage, and fostering knowledge exchange across different national and international contexts:

- ❖ **Traveling exhibition “Mediterranea: Visions of an Ancient and Complex Sea”**, inaugurated in June 2023 in Lebanon as part of an agreement with the Directorate General for the Promotion of the Italian Ministry of Foreign Affairs’ Cooperation System. The exhibition was organized in collaboration with Telespazio, the European Space Agency, the Italian Space Agency, and e-GEOS.



- ❖ **Event “Nouakchott: Arab Magic Between Past and Future”**, dedicated to showcasing the capital of Mauritania, Nouakchott, as the Islamic Cultural Capital for 2023. The event was organized in collaboration with the Mauritanian Ministry of Culture and the Embassy of Mauritania in Italy.



- ❖ **Fashion shows “Mediterranean Moonlight” in 2022 and “Mediterranean Sunset” in 2023** held at MAXXI - National Museum of 21st Century Arts in Rome. The events, dedicated to the traditional costumes of Mediterranean countries, were organized by the Italo-Lebanese Cultural Institute, under the patronage of the Embassy of Lebanon in Italy.



- ❖ **“Methexis Project”**, organized by the Methexis Onlus Association as part of the 29th and 30th editions of the MedFilm Festival. The project involved film students from Euro-Mediterranean countries, who received specialized training and participated as jurors in the International Short Film Competition (Methexis Jury).



Med-Or Virtual Academy (MOVA)



In 2025, the Med-Or Virtual Academy (MOVA) was launched, serving as an innovative digital platform for training and strategic communication promoted by the Med-Or Foundation. Through this platform, the Foundation develops, hosts, and promotes joint programs and executive courses designed to meet the needs of a wide range of participants, including professionals and postgraduate students. MOVA stands out as a high-quality e-learning tool, created in collaboration with international, national, and European partners, including universities, businesses, and institutions. The platform's activities focus on key areas such as professional training, security and defense, diplomacy, and new technologies. The courses will be available online to ensure flexibility and ease of participation and will feature interactive webinars, on-demand content, and in-person events designed to foster networking and direct engagement.

For more information on Med-Or Italian Foundation's activities

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